



# FACTSHEET: INTEGRITY PACTS

## STAKEHOLDER TOOL

**A framework to help ensure that contracting parties in a large-scale water project abstain from offering, accepting, or demanding bribes, monitor adherence to the contract and compliance with procurement legislation, and enable the placement of sanctions on any parties breaching the pact.**

### WHO IT'S FOR:

Contracting parties in a water project, including government, water sector service providers and contractors, and civil society organizations.

### WHEN TO USE IT:

- When setting up a tender for water infrastructure projects.
- When planning a water sector infrastructure project, to increase participation and open up for civil society monitoring processes that are prone to corruption.

### EXPECTED RESULTS:

- Increased transparency in procurement, reduced risk of corruption at crucial phases of project development and implementation.
- Reduced costs and distorting impacts of corruption on procurement and other competitive processes (like licensing)
- Increased trust and level playing field for contracting parties in a water project.
- Clarified procedures and distribution of responsibilities between project owner and bidders/contractors.

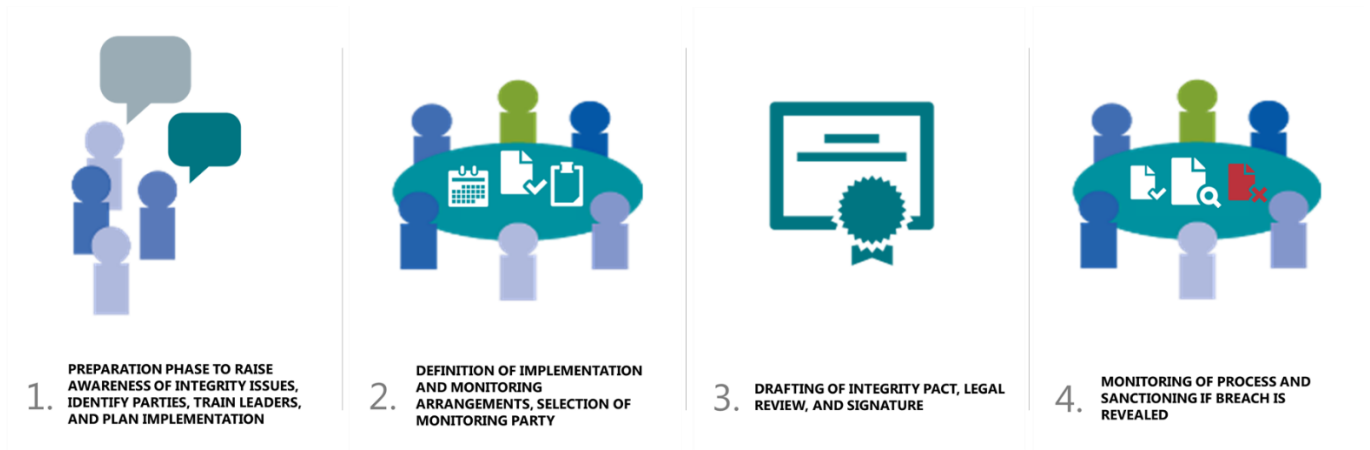
### HOW IT WORKS:

Large-scale water projects are typically complex, requiring high levels of technical expertise and large cash expenditures, making them susceptible to corruption. An Integrity Pact is a preventive measure and means to find common ground between parties.

Parties to an Integrity Pact agree on their responsibilities and pledge to abstain from corrupt acts. They also agree on sanctions in case the Pact is breached and will generally assign an independent monitor (for example a CSO or multi-stakeholder consultative group) to oversee implementation of the Pact and check for misconduct. The monitoring process can cover the entire procurement and contract execution processes. The commitment and monitoring process is defined in a binding Pact.

There are three essential documents that make up an Integrity Pact:

- a Memorandum of Understanding (MoU) between parties,
- a detailed and signed Pact describing the commitments taken and possible sanctions,
- Terms of Reference for the independent monitor.



## IMPLEMENTATION TIMELINE

(Approximate, subject to change based on project specific requirements, scope and scale):

- Training of key stakeholders: 2 days
- Planning the integrity pact process (when to start, who to involve, communication, etc.): 1 month
- Deciding on implementation arrangements and monitoring arrangements: 1 month
- Selecting independent monitor and defining roles and responsibilities: 1 month
- Preparing the Integrity Pact documents and making sure to have appropriate legal support: 1 month
- Signing the Pact-1 day
- Monitoring the procurement process and applying sanctions if the Pact is breached: throughout project procurement and execution as defined in each Pact.

## HOW WIN & PARTNERS SUPPORT:

The Integrity Pact is a **flexible approach** that can be tailored to different types of stakeholders and projects, and can **easily be adapted to different countries and contexts**.

WIN and its partners support adaptations and work with organizations to facilitate workshops, providing facilitators and mentoring support.

### How the tool was developed

The Integrity Pact is an anti-corruption tool for governmental authorities developed by Transparency International.

WIN and Transparency International have developed resources to apply the tool in the water sector. Integrity Pacts have since been signed for example in Mexico, Pakistan, South Korea, and Colombia, to cover different kinds of infrastructure project developments.

The Integrity Pact is part of a set of tested water integrity tools to help water sector organizations around the world engage stakeholders, assess their needs and issues, and create action plans for better water management.



STAKEHOLDER ALIGNMENT



INTEGRITY ASSESSMENT



INTEGRITY ACTION

Find out more and get support at:  
[www.waterintegritynetwork.net](http://www.waterintegritynetwork.net)